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00:00:00,079 --> 00:00:03,280
Welcome, everyone, to Dominion Energy Virginia's virtual power plant webinar.

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00:00:03,360 --> 00:00:08,320
We are absolutely thrilled to have you join us today as we embark an exciting journey into the future of energy.

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00:00:08,800 --> 00:00:10,240
This is not just another webinar.

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00:00:10,240 --> 00:00:14,800
This is a moment where innovation meets opportunity and where your voice helps inform the grid of tomorrow.

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00:00:15,600 --> 00:00:22,000
Today, we'll explore how Dominion Energy Virginia is building a smarter, more flexible grid through cutting-edge programs and technologies.

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00:00:22,400 --> 00:00:25,839
We'll dive into our approach to a virtual power plant, or VPP.

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00:00:26,320 --> 00:00:39,120
We'll explain how customers can participate in the VPP and the role of a new control platform called Distributed Energy Resource Management System, or DERMS, that will orchestrate and optimize the performance of grid-tied devices.

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00:00:39,760 --> 00:00:49,120
And we'll discuss how recent legislation in the Commonwealth of Virginia, specifically House Bill 2346 and Senate Bill 1100, is paving the way for transformative change.

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00:00:49,760 --> 00:00:51,440
We're joined today by three speakers.

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00:00:51,840 --> 00:01:02,400
From the company, Courtney Young, Director of Customer Energy Programs, who will walk us through legislative updates, VPP vision, timeline, and stakeholder engagement through opportunities.

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00:01:02,960 --> 00:01:07,840
Also from the company is Santosh Veda, Manager of Distribution Grid Solutions, DERMS,

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00:01:08,120 --> 00:01:10,680
who will break down DERMs in a simple and accessible way.

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00:01:10,680 --> 00:01:20,320
And Peter Shaw from Guidehouse, who will kick us off with what is a virtual power plant and provide subject expertise on the national perspective of VPPs.

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00:01:20,720 --> 00:01:21,600
So let's get started.

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00:01:22,160 --> 00:01:30,800
Peter, would you mind giving us a quick rundown of what even is a virtual power plant and what Guidehouse as an industry leader is doing in the space and is seeing across the country?

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00:01:32,880 --> 00:01:34,080
Yes, glad to, Brady.

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00:01:34,120 --> 00:01:37,960
And thank you for the opportunity to be here with stakeholder

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00:01:38,040 --> 00:01:38,320
group.

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00:01:39,600 --> 00:01:41,120
As Brady mentioned, I'm Peter Shaw.

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00:01:41,120 --> 00:01:42,320
I'm with Guidehouse.

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00:01:42,960 --> 00:01:55,320
Our company does a lot of work with utilities around the country, ranging from old school demand response programs to some of the newer models and the cutting edge applications of what are being called virtual power plants.

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00:01:55,320 --> 00:02:04,480
So I've got a slide here and I'm going to use this to provide hopefully a little bit of level setting around what do we mean by a virtual power plant.

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So

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00:02:07,920 --> 00:02:17,200
Generally speaking, the definition of a virtual power plant is an aggregation of distributed energy resources to provide grid services.

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So there's a lot of words and industry acronym in there.

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00:02:21,200 --> 00:02:29,760
Distributed energy resources refer to any resource or device that can be controlled within a customer premise.

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00:02:30,320 --> 00:02:32,560
that can deliver grid services.

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00:02:32,560 --> 00:02:34,160
What do we mean by grid services?

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00:02:34,400 --> 00:02:54,080
Grid services range from sort of old school definitions of reducing capacity costs by shedding load during system peak time, all the way to shedding load that can impact positively the operation of the very local grid as well.

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So when we talk about sort of a basic version of a VPP,

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I'm going to describe that and you're probably going to feel like it's reminiscent of what the utility industry has been doing for 30 years.

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00:03:07,600 --> 00:03:13,920
So a basic VPP starts with, generally speaking, a single device that's being controlled.

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00:03:13,920 --> 00:03:16,480
So let's take the example of a thermostat.

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00:03:16,800 --> 00:03:29,920
Lots and lots of utilities have programs that involve controlling A customer's thermostat by setting it up, let's say 2 degrees in the example on the left, which results in reducing system

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00:03:30,240 --> 00:03:34,960
peak impact by reducing the load of that thermostat.

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00:03:35,600 --> 00:03:40,159
So that thermostat can deliver system peak reduction benefits.

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00:03:40,560 --> 00:03:45,040
It's generally a single option type of a program.

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00:03:45,360 --> 00:03:51,680
There's not just, by the way, thermostats, lots of other devices are also controlled by programs today.

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00:03:52,480 --> 00:03:56,560
Generally speaking, it's a fixed incentive that customers receive.

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00:03:57,040 --> 00:04:01,840
So it's a monthly benefit or maybe even an annual benefit that they receive.

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00:04:02,159 --> 00:04:10,800
And in exchange for that, the utility customer is relinquishing control to the utility to provide benefit to the grid.

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00:04:11,520 --> 00:04:19,120
Generally speaking, these are manually dispatched as opposed to highly automated types of programs.

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00:04:19,600 --> 00:04:23,200
And over time, these technologies have advanced.

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00:04:23,600 --> 00:04:26,640
So if you look at the left side, you can see that

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00:04:27,040 --> 00:04:52,720
In the old school definition of a demand response program, what we'll call an old school VPP, the peak part of the system grid is reduced by harnessing all of these thermostats that the utility can control, reducing the impact on the system peak, and that results in lower capacity costs and thus savings for all customers.

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00:04:53,840 --> 00:04:58,400
Now let's think about what the advanced version of a VPP looks like.

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00:04:58,600 --> 00:05:20,560

And what we're seeing around the country and the clients that we're working with is that more and more utilities are taking these concepts of how to control devices and producing what are called virtual power plant results, which scale the level of resources and grid services that can be accomplished.

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00:05:21,040 --> 00:05:23,360
So leading utilities around the country,

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00:05:24,240 --> 00:05:29,200
are using device agnostic approaches to doing this.

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00:05:29,440 --> 00:05:51,200
So in other words, they can enable participation with a wide variety of eligible devices, not just thermostats, not just other consuming devices in a business or in a home, but also things like electric vehicle batteries and battery systems that are in homes and businesses.

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00:05:51,520 --> 00:05:57,360
So it's a very much advanced and wider range of devices that can be controlled.

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00:05:58,160 --> 00:06:02,720
These are all, as I mentioned, versions of what we call distributed energy resources.

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00:06:04,000 --> 00:06:07,280
They can also deliver multiple grid services.

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00:06:07,600 --> 00:06:20,880
So we talked about reducing system peak and how that results in avoiding costs associated with avoiding the need for new generating capacity while going beyond reduction of peak to reduce local peaks.

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00:06:21,360 --> 00:06:40,160
So avoiding the need to upgrade a local distribution feeder is a crucial benefit that enabling these devices to be controlled or dispatched during times of day or evening when the local grid may be experiencing some congestion.

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00:06:40,640 --> 00:06:49,200
And that allows for the ability to avoid additional construction and investments in the local grid

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00:06:50,560 --> 00:06:58,360
as well as balancing the grid during times of day when there's a need to balance power supply and demand.

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00:06:59,280 --> 00:07:07,960
There's also the ability for utilities to allow aggregators to participate in the program.

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00:07:08,040 --> 00:07:12,480
program as well as customers dealing directly with the utilities.

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00:07:12,800 --> 00:07:20,800
So in other words, customers can enroll directly with the utility program and they can also participate via what's called a third-party aggregator.

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00:07:21,760 --> 00:07:32,880
Third-party aggregators may offer different kinds of programs or program features, sometimes different kinds of incentives to customers to participate by

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00:07:33,440 --> 00:07:45,360
relinquishing control of their devices and allowing that third-party aggregator to step in and dispatch or shed the use of those devices during different times of day.

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00:07:46,960 --> 00:07:54,960
Utilities are also utilizing more creative incentives to drive different kinds of participation, different kinds of program performance.

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00:07:54,960 --> 00:08:03,120
For example, pay for performance incentives are increasingly popular because they are more flexible.

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00:08:03,720 --> 00:08:13,840
and they pay customers who own those devices for the value of the resource that they're relinquishing control over to the utility.

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00:08:14,320 --> 00:08:23,120
So instead of a monthly fixed payment or an annual fixed payment, they're now being paid by that third-party aggregator or the utility

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00:08:23,520 --> 00:08:29,840
for the demand that they're relinquishing during different times of day, during different times of year.

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00:08:30,080 --> 00:08:38,560
So that flexibility allows for a lot more capability to scale the kinds of resource that can be accomplished here.

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00:08:39,760 --> 00:08:44,240

They're also leveraging different kinds of technology.

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00:08:44,240 --> 00:08:45,600
So it's important

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00:08:46,080 --> 00:08:56,400
to operate VPPs at scale in a manner that maintains system reliability and maximizes the value that can be delivered by participating DERs.

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00:08:56,880 --> 00:09:01,280
And that requires a level of technology sophistication.

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00:09:01,680 --> 00:09:11,920
So in addition to the new kinds of incentives and the new kinds of systems that can control devices in the home, technology is required on the back end.

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00:09:12,480 --> 00:09:30,320
And the back end is a software system that operates in real time with the power grid to maintain both reliability, but also maximize the amount of resources that a virtual power plant can harness in the demand side of the grid.

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00:09:31,360 --> 00:09:38,800
So those are examples of how utilities around the country are moving towards a more advanced model of virtual power plants.

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So what are the benefits?

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00:09:41,520 --> 00:09:45,120
To what end are utilities and aggregators doing all this?

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00:09:45,520 --> 00:09:49,040
Well, on the slide, you can see a few examples on the bottom there.

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00:09:50,320 --> 00:10:04,320
VPPs can deliver great levels of visibility and communication so that they can enable greater adoption of all of those distributed energy resources that are out there while ensuring

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00:10:05,120 --> 00:10:08,880
greater and maintaining reliability of the power grid.

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00:10:09,520 --> 00:10:24,080
Customers participating in VPPs can better manage their own power consumption and benefit from reduction in their bills or earning additional income by allowing utilities to take control of those devices.

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00:10:24,680 --> 00:10:31,360
And by providing A variety of grid services at scale, VPPs can reduce both infrastructure

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00:10:31,840 --> 00:10:36,400
local distribution grid infrastructure, as well as system supply costs.

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00:10:36,880 --> 00:10:42,560
All of these things help to keep electricity costs affordable for all ratepayers.

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And as I mentioned...

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00:10:45,200 --> 00:10:56,480
that technology required for enabling all of the virtual power plant controls is often referred to as a distribution resource management system.

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00:10:56,960 --> 00:11:02,440
And Santosh will speak to a little bit more about what that technology looks like.

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00:11:02,800 --> 00:11:14,520
But before Santosh speaks, I'm going to hand it over to Courtney to talk a little bit about sort of the context for this particular virtual power plant program that we're talking about today, a little bit

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00:11:14,600 --> 00:11:17,120
about Dominion's perspective on how they should do it.

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00:11:18,080 --> 00:11:18,480
Courtney?

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00:11:18,960 --> 00:11:19,680
Thanks, Peter.

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00:11:20,160 --> 00:11:30,400
Let's dive into two pieces of legislation, House Bill 2346, which was championed by Delegate Hernandez, and Senate Bill 1100, led by Senator Hashmi.

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00:11:30,880 --> 00:11:32,720
These bills aren't just legislation.

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00:11:32,720 --> 00:11:38,320
They're a launchpad for innovation, equity, and continued grid modernization.

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00:11:38,800 --> 00:11:43,840
They're the driving force behind Domingan Energy Virginia's Virtual Power Plant, or VPP pilot,

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00:11:44,440 --> 00:11:53,280
and they open the door to a future where distributed energy resources, or DERs, play a central role in how we power our communities.

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00:11:54,120 --> 00:12:04,320
Under the legislation, the company is required to file its VPP pilot by December 1st, and the legislation lays out a bold framework for what the pilot must include.

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00:12:05,040 --> 00:12:13,040
First, it must include aggregator access for customer-owned DERs, enabling third parties to help unlock grid value.

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00:12:14,080 --> 00:12:23,040
Secondly, it must offer pay-for-performance models that reward actual contributions to grid reliability and flexibility.

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00:12:24,720 --> 00:12:37,960
It also must include proposals for new programs of at least 15 megawatts, incentivizing residential battery capacity, as well as offering and providing incentives for the purchase of batteries for

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00:12:38,040 --> 00:12:42,560
our customers in historically economically disadvantaged communities.

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00:12:43,160 --> 00:12:49,320
And it also asks that we provide a variation of a tariff by November 1st of 2026.

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00:12:49,320 --> 00:12:51,680
So this is more than just a pilot.

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00:12:51,680 --> 00:12:53,040
It's really a proving ground.

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00:12:53,520 --> 00:12:58,720
We'll be analyzing grid services, defining key metrics, and evaluating what works.

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00:12:59,120 --> 00:13:10,240
The insights we gain will help us scale DERs, improve customer programs, and build a more, excuse me, build a resilient, responsive grid.

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00:13:11,040 --> 00:13:12,800
The opportunity here is enormous.

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00:13:13,119 --> 00:13:22,640
We're talking about reshaping how energy is generated, stored, and shared, while empowering customers to be active participants in the energy ecosystem.

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00:13:23,040 --> 00:13:29,280
It's a chance to test new business models, to foster innovation, and to lay the groundwork for long-term success.

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00:13:29,680 --> 00:13:34,280
We're energized by the possibilities and proud to be a part of this forward-looking effort.

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00:13:34,800 --> 00:13:40,400
The future of energy is data-driven and customer-centric, and this legislation puts us on the path to get there.

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00:13:41,360 --> 00:13:47,120
Now let's talk about Dominion's VPP approach and how we're turning this vision into action.

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00:13:47,680 --> 00:13:49,680
So we're not starting from scratch.

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00:13:49,920 --> 00:13:56,480
We're building on a strong foundation of legacy demand response programs that have delivered value for years.

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00:13:56,960 --> 00:14:06,000
But now we're really entering a new era, one where DERMS, the technology, becomes the operational backbone that connects it all.

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00:14:06,720 --> 00:14:11,440
Our goal is to create a flexible, scalable virtual power plant.

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00:14:12,080 --> 00:14:22,720
a system where customers can enroll their DERs, their distributed energy resources, like batteries, smart thermostats, and EVs, to provide real-time grid services.

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00:14:23,120 --> 00:14:27,680
So this is more than just being about enrolling devices.

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00:14:28,080 --> 00:14:36,720
It's about orchestrating them intelligently, at scale, and in a way that supports grid reliability and customer empowerment.

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00:14:37,360 --> 00:14:39,120
And that's really where DERMS comes in.

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00:14:39,600 --> 00:14:42,000
It's the engine that powers transformation.

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00:14:42,160 --> 00:14:50,480
DERMS allows us to coordinate across programs which link existing and new initiatives into a unified platform.

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00:14:51,120 --> 00:15:07,840
It allows us to respond in real time to grid conditions, dispatching DERs when and where they're needed the most, as well as enable customer participation at scale with transparency, automation, and performance-based incentives.

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00:15:08,720 --> 00:15:18,080
It will also allow us to unlock new value streams by stacking services like peak shaving, frequency regulation, and voltage support.

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00:15:19,200 --> 00:15:29,760
We're moving from a world of siloed pilots and isolated programs to form a cohesive, dynamic system that adapts to grid needs and customer behavior.

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It's a big leap forward, and it positions us to lead in a rapidly evolving energy landscape.

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00:15:36,720 --> 00:15:38,600
This is really a moment of opportunity.

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00:15:38,600 --> 00:15:45,680

And with the right technology, the right partnerships, and the right policy, we're not just building a VPP.

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00:15:45,920 --> 00:15:47,760
We're building the grid of the future.

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00:15:48,080 --> 00:15:50,640
So Santosh, would you explain DERMS?

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00:15:52,840 --> 00:15:54,000
Absolutely, Courtney.

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00:15:54,480 --> 00:15:58,800
DERMS stands for Distributed Energy Resource Management System.

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00:15:59,360 --> 00:16:05,440
Like you mentioned, it is a fundamental capability that will help us manage all types of distributed energy resources.

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00:16:06,480 --> 00:16:13,920
It manages devices like the solar panels, the batteries, the EV chargers, and that are connected across the grid.

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00:16:14,800 --> 00:16:20,880
Think of drums like a conductor in a music orchestra, and each type of DER being a musical instrument in the orchestra.

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00:16:21,600 --> 00:16:24,720
The DERs comes in all types, shapes, and sizes.

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00:16:25,120 --> 00:16:32,720
Like the conductor in the orchestra, drums understands what each type of DER is, what it can do, and its limitations.

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00:16:33,200 --> 00:16:41,040
Accordingly, it coordinates all these DERs to ensure that the grid services are performed while also meeting the program constraints.

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00:16:41,280 --> 00:16:43,360
Can you imagine an orchestra without a conductor?

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00:16:44,240 --> 00:16:52,960
But with the DERs in place, we get a symphony from coordinating all of these DERs to provide these different grid services, like reliability, lowered costs, and so on.

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00:16:53,680 --> 00:17:00,720
DERs will help manage all these DERs across that service territory, deliver grid services, and create value for our customers.

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00:17:01,880 --> 00:17:06,400
If we go on to the next slide, we are laying out our deployment approach here.

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Given the complexity of the platform, we are undertaking a phased deployment of our DRMS platform.

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00:17:13,120 --> 00:17:21,760
This three-phased approach provides us the necessary system readiness to meet our current operational needs, while also supporting future initiatives like the virtual power plants.

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On the left is phase one.

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00:17:24,800 --> 00:17:30,240
During phase one of the deployment, we have integrated with the existing demand response programs.

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00:17:30,520 --> 00:17:33,600
and are also monitoring utility scale and rooftop solar sites.

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00:17:34,000 --> 00:17:43,360
They're also able to utilize our DRMS platform right away for monitoring DERs and dispatching the current programs, while also integrating with our technology pilots.

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With that, we move on to phase two.

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00:17:47,040 --> 00:17:53,200
During phase two of the deployment, we'll integrate with newer demand response programs and with newer customer technologies.

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00:17:53,680 --> 00:17:59,200

Phase two will also support integration with our back office systems, including our operational technologies,

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00:17:59,600 --> 00:18:06,000
to get real-time grid awareness and being able to dispatch these DERs for a limited set of grid services.

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Phase 3 would build up.

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00:18:08,040 --> 00:18:17,760
upon phase one and phase two, and it would lead to a fully integrated ROMS platform that enables grid optimization by dispatching DERs for multiple different grid services.

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00:18:18,160 --> 00:18:23,760
It'll also integrate with the energy market PJM systems for market operations.

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00:18:24,400 --> 00:18:37,520
With that phased approach, we are able to take care of our immediate needs, but also build a system that will meet our future needs as they continue to evolve, as we continue to learn from the VPP pilot and all these programs.

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00:18:38,560 --> 00:18:45,280
With that, I'll pass it back to Courtney to help us with the timeline on the VPP deployment.

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00:18:47,200 --> 00:18:48,000
Thanks, Santosh.

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00:18:48,640 --> 00:18:55,200
So we recognize that the timeline is incredibly tight, but we are energized by the challenge.

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00:18:55,520 --> 00:18:59,840
This is a unique opportunity to rise to the occasion and deliver innovative,

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00:19:00,320 --> 00:19:04,480
customer-focused solutions that support the grid in new and exciting ways.

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00:19:04,880 --> 00:19:11,120
Our team is fully committed to meeting these milestones with creativity, collaboration, and a deep sense of purpose.

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00:19:11,200 --> 00:19:12,640
We're not just meeting deadlines.

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00:19:12,640 --> 00:19:14,880
We are shaping the future of energy.

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00:19:15,360 --> 00:19:16,560
So here's the timeline.

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00:19:16,960 --> 00:19:24,160
Earlier this year, in May of 2025, House Bill 2346 and Senate Bill 1100 was signed by Governor Younkin.

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00:19:25,360 --> 00:19:33,040
As of September 15th of 2025 through October 6th, we'll kick off a stakeholder engagement period.

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00:19:33,360 --> 00:19:35,280
And we'll discuss that in just a moment.

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00:19:36,000 --> 00:19:39,440
All in time to file our pilot by December 1st.

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00:19:40,320 --> 00:19:46,960
So as of November 15th of 2026, a tariff or variation of tariff must be filed.

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00:19:47,760 --> 00:19:55,920
And then in Q4 of 2026 through Q1 of 2027, we will launch our new VPP programs.

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00:19:55,920 --> 00:19:58,720
That's all subject to SEC approval.

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00:19:59,760 --> 00:20:10,720
In July of 1st of 2028, our pilot must conclude, and the SEC will initiate a proceeding for evaluation and permanent program design.

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00:20:12,000 --> 00:20:15,600
After the pilot concludes, our journey is far from over.

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00:20:15,680 --> 00:20:17,680
In fact, it's really just the beginning.

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00:20:18,240 --> 00:20:31,440
Dominion Energy is fully committed to building a long-term strategy that doesn't just optimize the grid with DERs, it transforms how we think about energy delivery, customer engagement, and grid resilience.

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00:20:32,080 --> 00:20:36,880
We envision a future where grid services are not only expanded, but reimagined.

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00:20:37,280 --> 00:20:46,480
New programs will be introduced that empower customers to participate in energy markets, support grid stability, and contribute to sustainability goals.

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00:20:46,960 --> 00:20:59,680
Through DERMS, we'll unlock location-specific and market-responsive capabilities, allowing us to dispatch resources intelligently and flexibly across our service territory.

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00:21:00,720 --> 00:21:11,400
Once the State Corporation Commission reviews our pilot and recommends a permanent program, we'll be ready to launch a flexible, scalable, virtual power plant.

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00:21:11,920 --> 00:21:19,120
It's really about giving customers more control, more value, and more opportunities to support a cleaner, smarter grid.

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00:21:19,680 --> 00:21:22,160
This isn't just a technical evolution.

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00:21:22,160 --> 00:21:23,360
It's a cultural shift.

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00:21:23,800 --> 00:21:32,080
And we're building a future-ready grid that's resilient to change, responsive to demand, and centered around the customer experience.

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00:21:32,480 --> 00:21:40,360
The future is bright, and Domain Energy Virginia is proud to lead the way with bold ideas, collaborative spirit, and a deep commitment to

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00:21:42,553 --> 00:21:47,033
We're genuinely excited to hear from you because your voice matters more than ever.

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00:21:47,513 --> 00:21:59,353
At Dominion Energy Virginia, we believe that the best ideas come from collaboration, and stakeholder input is absolutely essential to shaping the success of our VPP pilot.

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00:21:59,993 --> 00:22:05,993
This is your opportunity to help us build something transformative, whether you're a customer,

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00:22:06,433 --> 00:22:13,113
an aggregator, a community advocate, or energy enthusiast, we want your thoughts and your insights.

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00:22:13,353 --> 00:22:15,833
We want your questions and your creativity.

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00:22:16,633 --> 00:22:21,513
There are multiple ways to participate, and we've made it easy and accessible.

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00:22:22,073 --> 00:22:34,633
We welcome your feedback on the overall pilot structure, how we're complying with House Bill 2346 and Senate Bill 1100, any learning objectives that you would like us to consider,

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00:22:35,033 --> 00:22:43,193
and any general suggestions that you have by visiting our website at domainenergy.com/vpp.

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00:22:43,753 --> 00:22:46,713
There you can learn more and get involved.

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00:22:47,513 --> 00:22:56,193
Our feedback portal is located on our website, and it will be open from September 15th through October 6th.

196
00:22:56,713 --> 00:23:01,673
There you can submit your thoughts directly and help us shape the future of energy.

197
00:23:03,113 --> 00:23:09,433
You can also reach us anytime at virtualpowerplant@dominionenergy.com.

198
00:23:10,233 --> 00:23:24,473
This process is designed to be thoughtful and organized, ensuring that the pieces of feedback that we receive are captured, considered, and used to inform our pilot design and our long-term strategy.

199
00:23:24,953 --> 00:23:30,873
We're not just collecting comments, but we're building a foundation for innovation through your input.

200
00:23:32,313 --> 00:23:53,433
If you have questions or thoughts on the specifics to the programs that will fall within the VPP, those programs like residential batteries, managed EV charging, or aggregator access, we'll kindly ask that you hold those to be included within our DSM-14 stakeholder meeting.

201
00:23:53,913 --> 00:23:59,593
That meeting is tentatively scheduled for October 21st from 9 A.m.

202
00:23:59,673 --> 00:24:00,753
to 1230.

203
00:24:01,513 --> 00:24:10,873
We'll also be sending out a dedicated feedback portal ahead of that meeting so that you can participate fully and thoughtfully.

204
00:24:11,513 --> 00:24:22,473
If you'd like to be a part of that process and are not currently on our stakeholder list, please reach out again to virtualpowerplant at dominionenergy.com.

205
00:24:23,353 --> 00:24:25,913
We're not just listening, we're collaborating.

206
00:24:26,313 --> 00:24:32,953
And your ideas will help us design programs that are smarter, more inclusive, and more impactful.

207
00:24:33,273 --> 00:24:36,393
Let's make this pilot extraordinary together.

208
00:24:38,033 --> 00:24:40,473
I'll turn it back over to Brady for closing comments.

209
00:24:41,433 --> 00:24:41,753
Great.

210
00:24:41,753 --> 00:24:42,393
Thank you, Courtney.

211
00:24:42,793 --> 00:24:48,473
And thank you to our speakers and everyone listening in, especially those who will participate in our stakeholder process.

212
00:24:48,793 --> 00:24:52,473
Dominion Energy is proud to lead the way in building a smarter, cleaner grid.

213
00:24:52,993 --> 00:24:56,953
Our VPP strategy is bold, innovative, and grounded in collaboration.

214
00:24:57,593 --> 00:25:00,873
We're thrilled about this opportunity and eager to hear your insights.

215
00:25:01,113 --> 00:25:03,353
Let's shape the future of the grid together.

216
00:25:03,953 --> 00:25:04,313
Thank you.